



Jonathan Berk | Peter DeMarzo | David Stangeland

Please contact https://support.pearson.com/getsupport/s/contactsupport with any queries on this content.

Pearson Canada Inc., 26 Prince Andrew Place, North York, Ontario M3C 2H4.

Copyright © 2022, 2019, 2015, 2012 Pearson Canada Inc. All rights reserved.

Printed in the United States of America. This publication is protected by copyright, and permission should be obtained from the publisher prior to any prohibited reproduction, storage in a retrieval system, or transmission in any form or by any means, electronic, mechanical, photocopying, recording, or otherwise. For information regarding permissions, request forms, and the appropriate contacts, please contact Pearson Canada's Rights and Permissions Department by visiting www.pearsoncanada.ca/ contact-information/permissions-requests.

Authorized adaptation from Corporate Finance, Fifth Edition, Copyright © 2020, Pearson Education, Inc. Hoboken, New Jersey, USA. Used by permission. All rights reserved. This edition is authorized for sale only in Canada.

Attributions of third-party content appear on the Credits page, found at the end of the text.

Pearson is an are exclusive trademarks owned by Pearson Canada Inc. or its affiliates in Canada and/or other countries.

Unless otherwise indicated herein, any third party trademarks that may appear in this work are the property of their respective owners and any references to third party trademarks, logos, or other trade dress are for demonstrative or descriptive purposes only. Such references are not intended to imply any sponsorship, endorsement, authorization, or promotion of Pearson Canada products by the owners of such marks, or any relationship between the owner and Pearson Canada or its affiliates, authors, licensees, or distributors.

If you purchased this book outside the United States or Canada, you should be aware that it has been imported without the approval of the publisher or the author.

Student Edition: ISBN 978-0-13-664880-2 Print Offer: ISBN 978-0-13-664876-5

ScoutAutomatedPrintCode

Library and Archives Canada Cataloguing in Publication

Title: Corporate finance / Jonathan Berk (Stanford University), Peter Demarzo (Stanford University), David Stangeland (University of Manitoba).

Names: Berk, Jonathan B., 1962- author. | DeMarzo, Peter M., author. | Stangeland, David, 1964-

author,

Description: Fifth Canadian edition. | Includes bibliographical references and index.

Identifiers: Canadiana 20200294598 | ISBN 9780136648802 (softcover)

Subjects: LCSH: Corporations-Finance-Textbooks. | LCGFT: Textbooks.

Classification: LCC HG4026 .B48 2020 | DDC 658.15-dc23



Dedication

To Rebecca, Natasha, and Hannah for the love and for being there. — J. B.

To Kaui, Pono, Koa, and Kai for all the love and laughter. — P. D.

To Hayden, my parents, my family and friends for all the love, support, encouragement, and motivation. — D. S.

Brief Contents

		PREFACE	XX
		ABOUT THE AUTHORS	XXX
PART I	Chapter I	The Corporation and Financial Markets	2
Introduction	Chapter 2	Introduction to Financial Statement Analysis	27
PART 2	Chapter 3	Arbitrage and Financial Decision Making	68
Tools	Chapter 4	The Time Value of Money	104
	Chapter 5	Interest Rates	151
PART 3	Chapter 6	Valuing Bonds	180
Basic Valuation	Chapter 7	Valuing Stocks	219
	Chapter 8	Investment Decision Rules	265
	Chapter 9	Fundamentals of Capital Budgeting	293
PART 4	Chapter 10	Capital Markets and the Pricing of Risk	338
Risk and Return	Chapter II	Optimal Portfolio Choice and the Capital Asset Pricing Model	376
	Chapter 12	Estimating the Cost of Capital	430
	Chapter 13	Investor Behaviour and Capital Market Efficiency	469
PART 5	Chapter 14	Financial Options	510
Options	Chapter 15	Option Valuation	544
	Chapter 16	Real Options	579
PART 6	Chapter 17	Capital Structure in a Perfect Market	614
Capital Structure and	Chapter 18	Debt and Taxes	644
Dividend Policy	Chapter 19	Financial Distress, Managerial Incentives, and Information	675
	Chapter 20	Payout Policy	722
PART 7	Chapter 21	Capital Budgeting and Valuation With Leverage	764
Advanced Valuation	Chapter 22	Valuation and Financial Modelling: A Case Study	816
PART 8	Chapter 23	Raising Equity Capital	850
Long-Term Financing	Chapter 24	Debt Financing	885
	Chapter 25	Leasing	907
PART 9	Chapter 26	Working Capital Management	934
Short-Term Financing	Chapter 27	Short-Term Financial Planning	956
PART IO	Chapter 28	Mergers and Acquisitions	978
Special Topics	Chapter 29	Corporate Governance	1010
-	Chapter 30	Risk Management	1035
	Chapter 31	International Corporate Finance	1087
		Glossary	G-I
		Index	1-1
		Creaits	C-1

Contents

1

PREFACE XX

ABOUT THE AUTHORS XXX

PART I INTRODUCTION

Chapter I The Corporation and Financial Markets 2

1.1 THE THREE TYPES OF FIRMS 3

Sole Proprietorships 3 Partnerships 3 Corporations 4 Tax Implications for Corporate Entities 6

1.2 OWNERSHIP VERSUS CONTROL OF CORPORATIONS 8

The Corporate Management Team 8 The Financial Manager 8 Ownership and Control of Corporations 9 Ethics and Incentives Within Corporations 10

- Interview With Michael Scott 14
- Global Financial Crisis: Lehman Brothers Bankruptcy 15

1.3 THE STOCK MARKET 15

Primary and Secondary Stock Markets 16 The Largest Stock Markets 16 TSX 16 NYSE 18 New Competition and Market Changes 18 Dark Pools 19

1.4 FINTECH: FINANCE AND TECHNOLOGY 19

Telecommunications 19 Security and Verification 20 Automation of Financial Services 20 Big Data and Machine Learning 21 Competition 22

SUMMARY 22 KEY TERMS 23 PROBLEMS 24 For the Chapter I Appendix, Calculation of Taxes on Investment Income in Canada, go to MyLab Finance.

Chapter 2 Introduction to Financial Statement Analysis 27

2.1 THE DISCLOSURE OF FINANCIAL INFORMATION 28

Preparation of Financial Statements 28

Types of Financial Statements 28

International Financial Reporting Standards 29

2.2 THE BALANCE SHEET 29

Assets 30 Liabilities 31 Shareholders' Equity 32 Market Value Versus Book Value 33 Enterprise Value 34

2.3 THE INCOME STATEMENT 35

Earnings Calculations 35

2.4 THE STATEMENT OF CASH FLOWS 37

Operating Activity 38 Investment Activity 38 Financing Activity 38

2.5 OTHER FINANCIAL STATEMENT INFORMATION 39

Management Discussion and Analysis 40 Statement of Shareholders' Equity 40 Statement of Comprehensive Income 40 Notes to the Financial Statements 40

2.6 FINANCIAL STATEMENT ANALYSIS 42

Profitability Ratios 42 Liquidity Ratios 43 Working Capital Ratios 44 Interest Coverage Ratios 45 Leverage Ratios 46 Valuation Ratios 47

Common Mistake: Mismatched Ratios 48

Operating Returns 49 The DuPont Identity 50

Interview With Ruth Porat 53

2.7 FINANCIAL REPORTING IN PRACTICE 54

Enron 54 WorldCom 54

Global Financial Crisis: Bernard Madoff's Ponzi Scheme 55

Sarbanes-Oxley Act 55

SUMMARY 56 KEY TERMS 57 PROBLEMS 58

For the Data Case that accompanies this chapter go to MyLab Finance

PART 2 TOOLS

Chapter 3 Arbitrage and Financial Decision Making 68

3.1 VALUING DECISIONS 69

Analyzing Costs and Benefits 70 Using Market Prices to Determine Cash Values 70

When Competitive Market Prices Are Not Available 72

67

3.2 INTEREST RATES AND THE TIME VALUE OF MONEY 73

The Time Value of Money 73 The Interest Rate: An Exchange Rate Across Time 73

3.3 PRESENT VALUE AND THE NPV DECISION RULE 76

Net Present Value 76 The NPV Decision Rule 77 NPV and the Individual's Consumption Preferences 79

3.4 ARBITRAGE AND THE LAW OF ONE PRICE 80

An Old Joke 81 Arbitrage 81 Law of One Price 81

3.5 NO-ARBITRAGE AND SECURITY PRICES 82

Valuing a Security With the Law of One Price 82 Determining the No-Arbitrage Price 83 Determining the Interest Rate From Bond Prices 84

The NPV of Trading Securities and the Optimal Investment Decision 84 Valuing a Portfolio 86

Arbitrage in Markets 88

3.6 THE PRICE OF RISK 89

Risky Versus Risk-Free Cash Flows 89 Risk Aversion and the Risk Premium 90 The No-Arbitrage Price of a Risky Security 90 Risk Premiums Depend on Risk 91 Risk Is Relative to the Overall Market 92 Risk, Return, and Market Prices 93

3.7 ARBITRAGE WITH TRANSACTIONS COSTS 94

Global Financial Crisis: Liquidity and the Informational Role of Prices 95

Where Do We Go From Here? 97

SUMMARY 97 KEY TERMS 98 PROBLEMS 98 For the Chapter 3 Appendix, The Math Behind Solving for the Price of a Risky Security, go to MyLab Finance.

Chapter 4 The Time Value of Money 104

4.1 THE TIMELINE 105

4.2 THE THREE RULES OF TIME TRAVEL 106

Rule 1: Only Cash Flow Values at the Same Point in Time Can Be Compared or Combined 106

Rule 2: To Move a Cash Flow Forward in Time, You Must Compound It 107

Rule of 72 109

Rule 3: To Move a Cash Flow Backward in Time, You Must Discount It 109

Applying the Rules of Time Travel 110

4.3 VALUING A STREAM OF CASH FLOWS 112

4.4 CALCULATING THE NET PRESENT VALUE 115

Calculating Present Values in Excel 116

4.5 PERPETUITIES AND ANNUITIES 117

Regular Perpetuities 117

Historical Examples of Perpetuities 118 Annuities 119

Common Mistake: Discounting One Too Many Times 120

Growing Cash Flows 124

4.6 SOLVING PROBLEMS WITH A SPREADSHEET OR FINANCIAL CALCULATOR 129

- 4.7 NON-ANNUAL TIME INTERVALS 131
- 4.8 SOLVING FOR THE CASH FLOWS 132
- 4.9 THE INTERNAL RATE OF RETURN 134

Excel's IRR Function 138

4.10 SOLVING FOR THE NUMBER OF PERIODS 138

SUMMARY 140 KEY TERMS 141 PROBLEMS 142

CHAPTER 4 APPENDIX: USING A FINANCIAL CALCULATOR 148 For the Chapter 4 Appendix, Derivation of the Perpetuity Formula, go to MyLab Finance.

Chapter 5 Interest Rates 151

5.1 INTEREST RATE QUOTES AND ADJUSTMENTS 152

The Effective Annual Rate 152 Adjusting the Effective Annual Rate to an Effective Rate Over Different Time Periods 152 Annual Percentage Rates 153

5.2 APPLICATION: DISCOUNT RATES AND LOANS 158

5.3 THE DETERMINANTS OF INTEREST RATES 160

Inflation and Real Versus Nominal Rates 160 Investment and Interest Rate Policy 162 The Yield Curve and Discount Rates 162 The Yield Curve and the Economy 164

- Common Mistake: Using the Annuity Formula When Discount Rates Vary 164
- Interview With Kevin M. Warsh 165

5.4 RISK AND TAXES 167

Risk and Interest Rates 167 After-Tax Interest Rates 168

5.5 THE OPPORTUNITY COST OF CAPITAL 170

SUMMARY 171 KEY TERMS 172 PROBLEMS 172

CHAPTER 5 APPENDIX: CONTINUOUS RATES AND CASH FLOWS 177

PART 3 BASIC VALUATION 179

Chapter 6 Valuing Bonds 180

6.1 BOND CASH FLOWS, PRICES, AND YIELDS 181

Bond Terminology 181 Zero-Coupon Bonds 182

Global Financial Crisis: Pure Discount Bonds Trading at a Premium 184 Coupon Bonds 184

6.2 DYNAMIC BEHAVIOUR OF BOND PRICES 187

Discounts and Premiums 187 Time and Bond Prices 188 Interest Rate Changes and Bond Prices 190

Clean and Dirty Prices for Coupon Bonds 191

6.3 THE YIELD CURVE AND BOND ARBITRAGE 193

Replicating a Coupon Bond 193 Valuing a Coupon Bond Using Zero-Coupon Yields or Spot Rates of Interest 194 Coupon Bond Yields 195 Coupon-Paying Yield Curve 196

6.4 CORPORATE BONDS 197

Corporate Bond Yields 197 Bond Ratings 199 Corporate Yield Curves 201

Global Financial Crisis: The Credit Crisis and Bond Yields 202

6.5 SOVEREIGN BONDS 203

- Global Financial Crisis: European Sovereign Debt Yields: A Puzzle 204
- Interview With Carmen M. Reinhart 205

SUMMARY 206 KEY TERMS 207 PROBLEMS 208

CHAPTER 6 APPENDIX: FORWARD INTEREST RATES AND THEORIES OF THE TERM STRUCTURE OF INTEREST RATES 214

For the Chapter 6 Case Study, The 2012 Greek Default and Subsequent Debt Restructuring, see MyLab Finance.

Chapter 7 Valuing Stocks 219

7.1 THE DIVIDEND-DISCOUNT MODEL 220

A One-Year Investor 220 Dividend Yields, Capital Gains, and Total Returns 221 A Multiyear Investor 222 The Dividend-Discount Model Equation 222

7.2 APPLYING THE DIVIDEND-DISCOUNT MODEL 223

Constant Dividend Growth 223 Dividends Versus Investment and Growth 224 Changing Growth Rates 227 Limitations of the Dividend-Discount Model 227

John Burr Williams' Theory of Investment Value 229

7.3 TOTAL PAYOUT AND FREE CASH FLOW VALUATION MODELS 229

Share Repurchases and the Total Payout Model 229

- The Discounted Free Cash Flow Model 231
- Interview With Douglas Kehring 236

7.4 VALUATION BASED ON COMPARABLE FIRMS 237

Valuation Multiples 237

Limitations of Multiples 239

Comparison With Discounted Cash Flow Methods 241

Stock Valuation Techniques: The Final Word 241

Interview With Randy Cousins 242

7.5 INFORMATION, COMPETITION, AND STOCK PRICES 243

Information in Stock Prices 244 Competition and Efficient Markets 245 Lessons for Investors and Corporate Managers 249

Cryptocurrencies and Price Bubbles 250

The Efficient Markets Hypothesis Versus No Arbitrage 252

Interview With Susan Athey 253

Contents

Kenneth Cole Productions—What Happened? 254

SUMMARY 255 KEY TERMS 257 PROBLEMS 258 For the Data Case that accompanies this chapter, go to MyLab Finance.

Chapter 8 Investment Decision Rules 265

8.1 NPV AND STAND-ALONE PROJECTS 266

Applying the NPV Rule 266 Measuring Sensitivity With IRR 267 Alternative Rules Versus the NPV Rule 267

Interview With Dick Grannis 268

8.2 THE INTERNAL RATE OF RETURN RULE 269

IRR Rule Example 269 Unconventional Cash Flows 269 Multiple IRRs 271 Nonexistent IRR 272

Computing the NPV Profile of an Investment 274

The IRR Versus the IRR Rule 275

8.3 THE PAYBACK RULE 276

Applying the Payback Rule 276 Payback Rule Pitfalls in Practice 276

8.4 CHOOSING BETWEEN PROJECTS 277

The NPV Rule and Mutually Exclusive Projects 277 IRR Rule and Mutually Exclusive Projects 278 Differences in Scale 278 Differences in Timing 279 Differences in Risk 279 The Incremental IRR Rule 280

- Common Mistake: IRR and Project Financing 282
- When Can Returns Be Compared? 282

8.5 PROJECT SELECTION WITH RESOURCE CONSTRAINTS 283

Evaluation of Projects With Different Resource Requirements 283 Profitability Index 283 Capital Rationing Constraints 285 Shortcomings of the Profitability Index 285

SUMMARY 286 KEY TERMS 286 PROBLEMS 287

Chapter 9 Fundamentals of Capital Budgeting 293

9.1 FORECASTING EARNINGS 294

Revenue and Cost Estimates 294 Incremental Earnings Forecast 295 Canada Revenue Agency's Capital Cost Allowance Asset Classes and CCA Rates 296

Indirect Effects on Incremental Earnings 299

Common Mistake: The Opportunity Cost of an Idle Asset 301

Sunk Costs and Incremental Earnings 301

Common Mistake: The Sunk Cost Fallacy 302 Real-World Complexities 302

9.2 DETERMINING FREE CASH FLOW AND NPV 303

Calculating the Free Cash Flow From Earnings 303 Calculating Free Cash Flow Directly 306 Calculating the NPV 307

9.3 CHOOSING AMONG ALTERNATIVES 308

9.4 FURTHER ADJUSTMENTS TO FREE CASH FLOW 310

9.5 ANALYZING THE PROJECT 318

Break-Even Analysis 319 Sensitivity Analysis 320 Scenario Analysis 321

Interview With David Holland 323

SUMMARY 324 KEY TERMS 325 PROBLEMS 325

CHAPTER 9 APPENDIX: THE EFFECTS OF ASSET SALES ON CCA CALCULATIONS 331

For the Data Case that accompanies this chapter, go to MyLab Finance.

PART 4 RISK AND RETURN 337

Chapter 10 Capital Markets and the Pricing of Risk 338

10.1 A FIRST LOOK AT RISK AND RETURN 339

10.2 COMMON MEASURES OF RISK AND RETURN 341

Probability Distributions 341 Expected Return 342 Variance and Standard Deviation 343

10.3 HISTORICAL RETURNS OF STOCKS AND BONDS 345

Computing Historical Returns 345 Average Annual Returns 348 The Variance and Volatility of Returns 349 Using Past Returns to Predict the Future: Estimation Error 351

Arithmetic Average Returns Versus Compound Annual Returns 352

10.4 THE HISTORICAL TRADEOFF BETWEEN RISK AND RETURN 353

The Returns of Large Portfolios 353 The Returns of Individual Stocks 355

10.5 COMMON VERSUS INDEPENDENT RISK 356

Theft Versus Earthquake Insurance: An Example 356 The Role of Diversification 357

10.6 DIVERSIFICATION IN STOCK PORTFOLIOS 359

Firm-Specific Versus Systematic Risk 359 No Arbitrage and the Risk Premium 361

- Global Financial Crisis: Diversification Benefits During Market Crashes 362
- Common Mistake: A Fallacy of Long-Run Diversification 363

10.7 MEASURING SYSTEMATIC RISK 364

An Investment's Sensitivity to Systematic Risk 364

Beta and Systematic Risk 365

10.8 BETA AND THE COST OF CAPITAL 368

Estimating the Risk Premium 368

Common Mistake: Beta Versus Volatility 369

The Capital Asset Pricing Model 370

SUMMARY 370 KEY TERMS 371 PROBLEMS 372 For the Data Case that accompanies this chapter, go to MyLab Finance.

Chapter II Optimal Portfolio Choice and the Capital Asset Pricing Model 376

II.I THE EXPECTED RETURN OF A PORTFOLIO 377

11.2 THE VOLATILITY OF A TWO-STOCK PORTFOLIO 379

Combining Risks 379

Determining Covariance and Correlation 380

Common Mistake: Computing the Variance, Covariance, and Correlation in Microsoft Excel 380

Computing a Portfolio's Variance and Volatility 384

11.3 THE VOLATILITY OF A LARGE PORTFOLIO 386

Large Portfolio Variance 386 Diversification With an Equally Weighted Portfolio 387 Diversification With General Portfolios 389

11.4 RISK VERSUS RETURN: CHOOSING AN EFFICIENT PORTFOLIO 390

Efficient Portfolios With Two Stocks 390 The Effect of Correlation 392 Short Sales 393

The Mechanics of a Short Sale 395
Efficient Portfolios With Many Stocks 396

11.5 RISK-FREE SAVING AND BORROWING 398

Investing in Risk-Free Securities 398 Borrowing and Buying Stocks on Margin 399 Identifying the Tangent Portfolio 400

11.6 THE EFFICIENT PORTFOLIO AND REQUIRED RETURNS 402

Portfolio Improvement: Beta and the Required Return 403

Expected Returns and the Efficient Portfolio 404

Nobel Prize: Harry Markowitz and James Tobin 406

11.7 THE CAPITAL ASSET PRICING MODEL 407

The CAPM Assumptions 407

Supply, Demand, and the Efficiency of the Market Portfolio 407

Optimal Investing: The Capital Market Line 408

11.8 DETERMINING THE RISK PREMIUM 409

Market Risk and Beta 409

The Security Market Line 411

Beta of a Portfolio 412

Summary of the Capital Asset Pricing Model 413

- Nobel Prize: William Sharpe on the CAPM 414
- Interview With Jeff Norton 414

SUMMARY 416 KEY TERMS 419 PROBLEMS 419

CHAPTER II APPENDIX: THE CAPM WITH DIFFERING INTEREST RATES 427

For the Data Case that accompanies this chapter, go to MyLab Finance.

Chapter 12 Estimating the Cost of Capital 430

12.1 THE EQUITY COST OF CAPITAL 431

12.2 THE MARKET PORTFOLIO 432

Constructing the Market Portfolio 432 Market Indexes 432

- Value-Weighted Portfolios and Rebalancing 433
- Interview With Michael A. Latham 436

12.3 THE MARKET RISK PREMIUM 437

12.4 BETA ESTIMATION 439

Using Historical Returns 439 Identifying the Characteristic Line 441 Using Linear Regression 442

Why Not Estimate Expected Returns Directly? 444

12.5 THE DEBT COST OF CAPITAL 444

Debt Yields Versus Returns 444 Debt Betas 445

Common Mistake: Using the Debt Yield as Its Cost of Capital 447

12.6 A PROJECT'S COST OF CAPITAL 447

All-Equity Comparables 448 Levered Firms as Comparables 448 The Unlevered Cost of Capital 448 Industry Asset Betas 451

12.7 PROJECT RISK CHARACTERISTICS AND FINANCING 453

Differences in Project Risk 453 Project Financing and the Weighted Average Cost of Capital 454

- Common Mistake: Adjusting for Execution Risk 454
- Common Mistake: Using a Single Cost of Capital in Multidivisional Firms 455

12.8 FINAL THOUGHTS ON USING THE CAPM 457

SUMMARY 458 KEY TERMS 459 PROBLEMS 459

CHAPTER 12 APPENDIX: PRACTICAL CONSIDERATIONS WHEN FORECASTING BETA 465

For the Data Case that accompanies this chapter and this chapter's appendix, go to MyLab Finance.

Chapter 13 Investor Behaviour and Capital Market Efficiency 469

13.1 COMPETITION AND CAPITAL MARKETS 470

Identifying a Stock's Alpha 470 Profiting From Non-Zero Alpha Stocks 472

13.2 INFORMATION AND RATIONAL EXPECTATIONS 472

Informed Versus Uninformed Investors 472 Rational Expectations 473

13.3 THE BEHAVIOUR OF INDIVIDUAL INVESTORS 474

Underdiversification and Portfolio Biases 474

Excessive Trading and Overconfidence 475

Interview With Jonathan Clements 477 Individual Behaviour and Market Prices 478

13.4 SYSTEMATIC TRADING BIASES 478

Hanging on to Losers and the Disposition Effect 478

Nobel Prize: Prospect Theory, Mental Accounting, and Nudges 479

Investor Attention, Mood, and Experience 479 Herd Behaviour 480 Implications of Behavioural Biases 481

13.5 THE EFFICIENCY OF THE MARKET PORTFOLIO 481

Trading on News or Recommendations 481 The Performance of Fund Managers 483 The Winners and Losers 485

- Nobel Prize: The 2013 Prize: An Enigma? 486
- Interview With John Bogle 487

13.6 STYLE-BASED TECHNIQUES AND THE MARKET EFFICIENCY DEBATE 488

Size Effects 488

Momentum 491

Implications of Positive-Alpha Trading Strategies 492

Market Efficiency and the Efficiency of the Market Portfolio 493

13.7 MULTIFACTOR MODELS OF RISK 494

Using Factor Portfolios 494

Smart Beta 495

Long–Short Portfolios 495

Selecting the Portfolios 496

The Cost of Capital With Fama-French-Carhart Factor Specification 497

13.8 METHODS USED IN PRACTICE 499

Financial Managers 499 Investors 499

SUMMARY 501 KEY TERMS 502 PROBLEMS 503

CHAPTER 13 APPENDIX: BUILDING A MULTIFACTOR MODEL 508

PART 5 OPTIONS

509

Chapter 14 Financial Options 510

14.1 OPTION BASICS 511

Understanding Option Contracts 511

Interpreting Stock Option Quotations 511 Options on Other Financial Securities 513

14.2 OPTION PAYOFFS AT EXPIRATION 514

Long Position in an Option Contract 514 Short Position in an Option Contract 516 Profits for Holding an Option to Expiration 517 Returns for Holding an Option to Expiration 517 Combinations of Options 520

14.3 PUT-CALL PARITY 523

14.4 FACTORS AFFECTING OPTION PRICES 525

Strike Price and Stock Price 525 Arbitrage Bounds on Option Prices 526 Option Prices and the Expiration Date 526 Option Prices and Volatility 527

14.5 EXERCISING OPTIONS EARLY 528

Non-Dividend-Paying Stocks 528 Dividend-Paying Stocks 530

14.6 OPTIONS AND CORPORATE FINANCE 533

Equity as a Call Option 533 Debt as an Option Portfolio 533

 Global Financial Crisis: Credit Default Swaps 535

Credit Default Swaps 535 Pricing Risky Debt 535

SUMMARY 537 KEY TERMS 538 PROBLEMS 539 For the Data Case that accompanies this chapter, go to MyLab Finance.

Chapter 15 Option Valuation 544

15.1 THE BINOMIAL OPTION PRICING MODEL 545

A Two-State Single-Period Model 545 The Binomial Pricing Formula 547 A Multiperiod Model 549 Making the Model Realistic 552

15.2 THE BLACK-SCHOLES OPTION PRICING MODEL 553

The Black-Scholes Formula 553 Implied Volatility 559 The Replicating Portfolio 560

- Global Financial Crisis: The VIX Index 560
- Interview With Myron S. Scholes 563
- Common Mistake: Valuing Employee Stock Options 564

15.3 RISK-NEUTRAL PROBABILITIES 565

A Risk-Neutral Two-State Model 565

Implications of the Risk-Neutral World 565 Risk-Neutral Probabilities and Option Pricing 566

15.4 RISK AND RETURN OF AN OPTION 568

15.5 CORPORATE APPLICATIONS 570

Beta of Risky Debt 570 Debt Overhang 572

Nobel Prize: The 1997 Nobel Prize in Economics 573

SUMMARY 574 KEY TERMS 575 PROBLEMS 575

Chapter 16 Real Options 579

16.1 REAL VERSUS FINANCIAL OPTIONS 580

16.2 DECISION TREE ANALYSIS 580

Representing Uncertainty 581 Real Options 582 Solving Decision Trees 583

16.3 THE OPTION TO DELAY: INVESTMENT AS A CALL OPTION 583

An Investment Option 583

Why Are There Empty Lots in Built-Up Areas of Big Cities? 586

Factors Affecting the Timing of Investment 586

Investment Options and Firm Risk 588

 Global Financial Crisis: Uncertainty, Investment, and the Option to Delay 589

16.4 GROWTH AND ABANDONMENT OPTIONS 590

Valuing Growth Potential 590 The Option to Expand 592

Interview With Scott Mathews 593 The Option to Abandon 594

16.5 INVESTMENTS WITH DIFFERENT LIVES 596

Equivalent Annual Benefit Method 598

16.6 OPTIMALLY STAGING INVESTMENTS 599

16.7 RULES OF THUMB 602

The Profitability Index Rule 602 The Hurdle Rate Rule 602

The Option to Repay a Mortgage 604

16.8 KEY INSIGHTS FROM REAL OPTIONS 605

SUMMARY 606 KEY TERMS 607 PROBLEMS 607

PART 6 CAPITAL STRUCTURE AND DIVIDEND POLICY 613

Chapter 17 Capital Structure in a Perfect Market 614

17.1 EQUITY VERSUS DEBT FINANCING 615

Financing a Firm With Equity 615 Financing a Firm With Debt and Equity 616 The Effect of Leverage on Risk and Return 617

17.2 MODIGLIANI-MILLER I: LEVERAGE, ARBITRAGE, AND FIRM VALUE 619

MM and the Law of One Price 619 Homemade Leverage 619

MM and the Real World 620

The Market Value Balance Sheet 622 Application: A Leveraged Recapitalization 623

17.3 MODIGLIANI-MILLER II: LEVERAGE, RISK, AND THE COST OF CAPITAL 624

Leverage and the Equity Cost of Capital 624 Capital Budgeting and the Weighted Average Cost of Capital 626

Common Mistake: Is Debt Better Than Equity? 627

Computing the WACC With Multiple Securities 628 Levered and Unlevered Betas 629 Cash and the WACC 630

Nobel Prize: Franco Modigliani and Merton Miller 631

17.4 CAPITAL STRUCTURE FALLACIES 631

Leverage and Earnings Per Share 631 Equity Issuances and Dilution 634

Global Financial Crisis: Bank Capital Regulation and the ROE Fallacy 635

17.5 MM: BEYOND THE PROPOSITIONS 636

SUMMARY 637 KEY TERMS 638 PROBLEMS 638 For the Data Case that accompanies this chapter, go to MyLab Finance.

Chapter 18 Debt and Taxes 644

18.1 THE INTEREST TAX DEDUCTION 645

18.2 VALUING THE INTEREST TAX SHIELD 647

The Interest Tax Shield and Firm Value 647 The Interest Tax Shield With Permanent Debt 649

Pizza and Taxes 650

The Weighted Average Cost of Capital (WACC) With Taxes 650

The Interest Tax Shield With a Target Debt–Equity Ratio 652

18.3 RECAPITALIZING TO CAPTURE THE TAX SHIELD 653

The Tax Benefit 653 The Share Repurchase 653 No Arbitrage Pricing 654 Analyzing the Recap: The Market Value Balance Sheet 655

18.4 PERSONAL TAXES 656

Including Personal Taxes in the Interest Tax Shield 656

Valuing the Interest Tax Shield With Personal Taxes 660

Determining the Actual Tax Advantage of Debt 660

Cutting Personal Taxes on Investment Income 661

18.5 OPTIMAL CAPITAL STRUCTURE WITH TAXES 661

Do Firms Prefer Debt? 662 Limits to the Tax Benefit of Debt 665 Growth and Debt 666 Other Tax Shields 667 The Low Leverage Puzzle 667

SUMMARY 670 KEY TERM 670 PROBLEMS 671 For the Data Case that accompanies this chapter, go to MyLab Finance.

Chapter 19 Financial Distress, Managerial Incentives, and Information 675

19.1 DEFAULT AND BANKRUPTCY IN A PERFECT MARKET 676

Armin Industries: Leverage and the Risk of Default 676

Bankruptcy and Capital Structure 678

19.2 THE COSTS OF BANKRUPTCY AND FINANCIAL DISTRESS 679

Bankruptcy Law 679 Direct Costs of Bankruptcy 680 Indirect Costs of Financial Distress 681

19.3 FINANCIAL DISTRESS COSTS AND FIRM VALUE 684

Armin Industries: The Impact of Financial Distress Costs 684

Who Pays for Financial Distress Costs? 684

19.4 OPTIMAL CAPITAL STRUCTURE: THE TRADEOFF THEORY 686

The Present Value of Financial Distress Costs 686 Optimal Leverage 687

19.5 EXPLOITING DEBT HOLDERS: THE AGENCY COSTS OF DEBT 689

Excessive Risk-Taking and Asset Substitution 689

Debt Overhang and Under-Investment 690 Cashing Out 691

Global Financial Crisis: Bailouts, Distress Costs, and Debt Overhang 692

Agency Costs of Debt and the Value of Leverage 692

The Leverage Ratchet Effect 693

Why Do Firms Go Bankrupt? 695

Debt Maturity and Covenants 695

19.6 MOTIVATING MANAGERS: THE AGENCY BENEFITS OF DEBT 696

Concentration of Ownership 696 Reduction of Wasteful Investment 697

Excessive Perks and Corporate Scandals 697

 Global Financial Crisis: Moral Hazard, Government Bailouts, and the Appeal of Leverage 698

Leverage and Commitment 699

19.7 AGENCY COSTS AND THE TRADEOFF THEORY 700

The Optimal Debt Level 700 Debt Levels in Practice 701

19.8 ASYMMETRIC INFORMATION AND CAPITAL STRUCTURE 702

Leverage as a Credible Signal 702 Issuing Equity and Adverse Selection 704

Nobel Prize: The 2001 Nobel Prize in Economics 704

Implications for Equity Issuance 706 Implications for Capital Structure 708

Interview With Paul Jewer 710

19.9 CAPITAL STRUCTURE: THE BOTTOM LINE 711

SUMMARY 712 KEY TERMS 714 PROBLEMS 714

Chapter 20 Payout Policy 722

20.1 DISTRIBUTIONS TO SHAREHOLDERS 723

Dividends 723 Share Repurchases 725

20.2 COMPARISON OF DIVIDENDS AND SHARE REPURCHASES 726

Alternative Policy 1: Pay Dividend With Excess Cash 726

Alternative Policy 2: Share Repurchase (No Dividend) 728

Alternative Policy 3: High Dividend (Equity Issue) 729 Common Mistake: Repurchases and the Supply of Shares 730

Modigliani-Miller and Dividend Policy Irrelevance 730

Common Mistake: The Bird in the Hand Fallacy 731

Dividend Policy With Perfect Capital Markets 731

20.3 THE TAX DISADVANTAGE OF DIVIDENDS 732

Taxes on Dividends and Capital Gains 732 Optimal Dividend Policy With Taxes 733

20.4 DIVIDEND CAPTURE AND TAX CLIENTELES 735

The Effective Dividend Tax Rate 735 Tax Differences Across Investors 736 Clientele Effects 737

20.5 PAYOUT VERSUS RETENTION OF CASH 739

Retaining Cash With Perfect Capital Markets 740 Taxes and Cash Retention 741 Adjusting for Investor Taxes 742 Issuance and Distress Costs 743 Agency Costs of Retaining Cash 744

20.6 SIGNALLING WITH PAYOUT POLICY 745

Dividend Smoothing 746 Dividend Signalling 747

Royal & SunAlliance's Dividend Cut 748 Signalling and Share Repurchases 748

20.7 STOCK DIVIDENDS, SPLITS, AND SPIN-OFFS 750

Stock Dividends and Splits 750

Interview With John Connors 751

Berkshire Hathaway's A & B Shares 753 Spin-Offs 753

SUMMARY 755 KEY TERMS 756 PROBLEMS 757 For the Data Case that accompanies this chapter, go to MyLab Finance.

PART 7 ADVANCED VALUATION 763

Chapter 21 Capital Budgeting and Valuation With Leverage 764

21.1 **OVERVIEW** 765

Assumptions in Valuation Example 765 Recap: Key Valuation Concepts 766

21.2 THE WEIGHTED AVERAGE COST OF CAPITAL METHOD 766

Using the WACC to Value a Project 767

Summary of the WACC Method 768 Implementing a Constant Debt–Equity Ratio 769

21.3 THE ADJUSTED PRESENT VALUE METHOD 771

The Unlevered Value of the Project 771 Valuing the Interest Tax Shield 772 Summary of the APV Method 774

21.4 THE FLOW-TO-EQUITY METHOD 776

Calculating the Free Cash Flow to Equity 776 Valuing Equity Cash Flows 777 Summary of the Flow-To-Equity Method 778

What Counts as "Debt"? 779

21.5 PROJECT-BASED COSTS OF CAPITAL 780

Estimating the Unlevered Cost of Capital 780 Project Leverage and the Equity Cost of Capital 780

Determining the Incremental Leverage of a Project 782

Common Mistake: Relevering the WACC 782

21.6 APV WITH OTHER LEVERAGE POLICIES 784

Constant Interest Coverage Ratio 784 Predetermined Debt Levels 786 A Comparison of Methods 787

21.7 OTHER EFFECTS OF FINANCING 787

Issuance and Other Financing Costs 788 Security Mispricing 788

Global Financial Crisis: Government Loan Guarantees 790

Financial Distress and Agency Costs 790

21.8 ADVANCED TOPICS IN CAPITAL BUDGETING 791

Periodically Adjusted Debt 791 Leverage and the Cost of Capital 794 The WACC or FTE Method With Changing Leverage 795 Personal Taxes 797

SUMMARY 799 KEY TERMS 801 PROBLEMS 801

CHAPTER 21 APPENDIX:

FOUNDATIONS AND FURTHER DETAILS 809 For the Data Case that accompanies this chapter, go to MyLab Finance.

Chapter 22 Valuation and Financial Modelling: A Case Study 816

22.1 VALUATION USING COMPARABLES 817

22.2 THE BUSINESS PLAN 819

Operational Improvements 819 Capital Expenditures: A Needed Expansion 820 Working Capital Management 821 Capital Structure Changes: Levering Up 821

22.3 BUILDING THE FINANCIAL MODEL 823

Forecasting Earnings 823 Working Capital Requirements 824

 Interview With Joseph L. Rice, III 825
 Forecasting Free Cash Flow 827
 The Balance Sheet and Statement of Cash Flows (Optional) 830

22.4 ESTIMATING THE COST OF CAPITAL 832

CAPM-Based Estimation 833 Unlevering Beta 833 Ideko's Unlevered Cost of Capital 834

22.5 VALUING THE INVESTMENT 835

The Multiples Approach to Continuation Value 836

The Discounted Cash Flow Approach to Continuation Value 837

Common Mistake: Continuation Values and Long-Run Growth 838

APV Valuation of Ideko Equity 839 A Reality Check 840

Common Mistake: Missing Assets or Liabilities 841

IRR and Cash Multiples 841

22.6 SENSITIVITY ANALYSIS 842

SUMMARY 843 KEY TERMS 844 PROBLEMS 844

CHAPTER 22 APPENDIX: COMPENSATING MANAGEMENT 847

PART 8 LONG-TERM FINANCING 849

Chapter 23 Raising Equity Capital 850

23.1 EQUITY FINANCING FOR PRIVATE COMPANIES 851

Sources of Funding 851

Crowdfunding: The Wave of the Future? 852 Venture Capital Investing 856

Venture Capital Financing Terms 857

Common Mistake: Misinterpreting Start-Up Valuations 858

Exiting an Investment in a Private Company 859

From Launch to Liquidity 860

23.2 THE INITIAL PUBLIC OFFERING 862

Advantages and Disadvantages of Going Public 862 Types of Offerings 863

Contents xvii

Google's IPO 865 The Mechanics of an IPO 865

IPO Puzzles 870 Cyclicality and Recent Trends 873 Cost of an IPO 874

Global Financial Crisis: IPO Deals in 2008–2009 875

Long-Run Underperformance 876

23.3 THE SEASONED EQUITY OFFERING 876

The Mechanics of an SEO 877 Price Reaction 878 Issuance Costs 879

SUMMARY 880 KEY TERMS 881 PROBLEMS 881 For the Data Case that accompanies this chapter go to MyLab Finance

Chapter 24 Debt Financing 885

24.1 CORPORATE DEBT 886

Public Debt 886 Private Debt 890

24.2 OTHER TYPES OF DEBT 892

Sovereign Debt 892 Agency Securities 893 Provincial and Municipal Bonds 894

Global Financial Crisis: Subprime Mortgage-Backed Securities 895

24.3 BOND COVENANTS 895

24.4 REPAYMENT PROVISIONS 896

Call Provisions 896

New York City Calls Its Municipal Bonds 897 Sinking Funds 901

Convertible Provisions 901

SUMMARY 903 KEY TERMS 905 PROBLEMS 905 For the Data Case that accompanies this chapter, go to MyLab Finance.

Chapter 25 Leasing 907

25.1 THE BASICS OF LEASING 908

Examples of Lease Transactions 908 Lease Payments and Residual Values 909 Leases Versus Loans 910 End-of-Term Lease Options 911

Calculating Auto Lease Payments 912 Other Lease Provisions 912

25.2 ACCOUNTING, TAX, AND LEGAL CONSEQUENCES OF LEASING 914

Lease Accounting 914 The Tax Treatment of Leases 916 Leases and Bankruptcy 917

Synthetic Leases 918

25.3 THE LEASING DECISION 918

Cash Flows for a True Tax Lease 919 Lease Versus Buy (An Unfair Comparison) 920 Lease Versus Borrow (The Right Comparison) 921 Evaluating a True Tax Lease 923 Evaluating a Non-Tax Lease 924

25.4 REASONS FOR LEASING 925

Valid Arguments for Leasing 925 Suspect Arguments for Leasing 929

SUMMARY 929 KEY TERMS 930 PROBLEMS 930

PART 9 SHORT-TERM FINANCING 933

Chapter 26 Working Capital Management 934

26.1 OVERVIEW OF WORKING CAPITAL 935

The Cash Cycle 935 Firm Value and Working Capital 936

26.2 TRADE CREDIT 939

Trade Credit Terms 939 Trade Credit and Market Frictions 939 Managing Float 941

26.3 RECEIVABLES MANAGEMENT 942

Determining the Credit Policy 942 Monitoring Accounts Receivable 943

26.4 PAYABLES MANAGEMENT 945

Determining Accounts Payable Days Outstanding 945 Stretching Accounts Payable 946

26.5 INVENTORY MANAGEMENT 946

Benefits of Holding Inventory 947 Costs of Holding Inventory 947

26.6 CASH MANAGEMENT 948

Motivation for Holding Cash 948 Alternative Investments 949

Hoarding Cash 951

SUMMARY 951 KEY TERMS 952 PROBLEMS 952 For the Data Case that accompanies this chapter, go to MyLab Finance.

Chapter 27 Short-Term Financial Planning 956

27.1 FORECASTING SHORT-TERM FINANCING NEEDS 957

Seasonalities 957 Negative Cash Flow Shocks 960 Positive Cash Flow Shocks 961

27.2 THE MATCHING PRINCIPLE 962

Permanent Working Capital 962 Temporary Working Capital 962 Financing Policy Choices 963

27.3 SHORT-TERM FINANCING WITH BANK LOANS 964

Single, End-of-Period-Payment Loan 964 Line of Credit 964 Bridge Loan 965 Common Loan Stipulations and Fees 965

27.4 SHORT-TERM FINANCING WITH COMMERCIAL PAPER 967

Global Financial Crisis: Short-Term Financing in Fall 2008 968

27.5 SHORT-TERM FINANCING WITH SECURED FINANCING 969

Accounts Receivable as Collateral 969

A Seventeenth-Century Financing Solution 970

Inventory as Collateral 970

SUMMARY 972 KEY TERMS 973 PROBLEMS 973

977

PART 10 SPECIAL TOPICS

Chapter 28 Mergers and Acquisitions 978

28.1 BACKGROUND AND HISTORICAL TRENDS 979

Merger Waves 980 Types of Mergers 981

28.2 MARKET REACTION TO A TAKEOVER 981

28.3 REASONS TO ACQUIRE 983

Economies of Scale and Scope 983 Vertical Integration 983 Expertise 984 Monopoly Gains 984 Efficiency Gains 985 Tax Savings From Operating Losses 985 Diversification 986 Earnings Growth 987 Managerial Motives to Merge 989 Conflicts of Interest 989 Overconfidence 989

28.4 VALUATION AND THE TAKEOVER PROCESS 990

Valuation 990 The Offer 991 Merger "Arbitrage" 992 Tax and Accounting Issues 994 Board and Shareholder Approval 994

28.5 TAKEOVER DEFENCES 995

- Poison Pills 995 Staggered Boards 997 White Knights 997 Golden Parachutes 998 Recapitalization 998 Other Defensive Strategies 998 Regulatory Approval 999
- Weyerhaeuser's Hostile BID for Willamette Industries 1000

28.6 WHO GETS THE VALUE ADDED FROM A TAKEOVER? 1000

The Free-Rider Problem 1000 Toeholds 1001 The Leveraged Buyout 1002

 The Leveraged Buyout of RJR Nabisco By KKR 1003
 The Freezeout Merger 1005
 Competition 1005

SUMMARY 1006 KEY TERMS 1007 PROBLEMS 1007

Chapter 29 Corporate Governance 1010

29.1 CORPORATE GOVERNANCE AND AGENCY COSTS 1011

29.2 MONITORING BY THE BOARD OF DIRECTORS AND OTHERS 1012

Types of Directors 1012 Board Independence 1013 Board Size and Performance 1014

Common Mistake: "Celebrity" Boards 1014 Other Monitors 1015

29.3 COMPENSATION POLICIES 1015

Stock and Options 1015 Pay and Performance Sensitivity 1016

29.4 MANAGING AGENCY CONFLICT 1017

Direct Action by Shareholders 1018

 Shareholder Activism at The New York Times 1020
 Management Entrenchment 1020

The Threat of Takeover 1021

29.5 REGULATION 1021

The Sarbanes-Oxley Act 1022

Interview With Lawrence E. Harris 1022
 The Cadbury Commission 1024
 Dodd-Frank Act 1025
 Insider Trading 1025

Martha Stewart and ImClone 1026

29.6 CORPORATE GOVERNANCE AROUND THE WORLD 1027

Protection of Shareholder Rights 1027 Controlling Owners and Pyramids 1027 The Stakeholder Model 1030 Cross-Holdings 1030

29.7 THE TRADEOFF OF CORPORATE GOVERNANCE 1031

SUMMARY 1032 KEY TERMS 1033 PROBLEMS 1033

Chapter 30 Risk Management 1035

30.1 INSURANCE 1036

The Role of Insurance: A Simplified Example 1036 Insurance Pricing in a Perfect Market 1037 The Value of Insurance 1038 The Costs of Insurance 1041 The Insurance Decision 1042

30.2 COMMODITY PRICE RISK 1043

Hedging With Vertical Integration and Storage 1043 Hedging With Long-Term Contracts 1044

Hedging Strategy Leads to Promotion . . . Sometimes 1046

Hedging With Futures Contracts 1047 Hedging With Options Contracts 1050 Comparing Futures Hedging With Options Hedging 1051

Deciding to Hedge Commodity Price Risk 1054

Differing Hedging Strategies at U.S. Airlines 1054

Common Mistake: Hedging Risk 1055

30.3 EXCHANGE RATE RISK 1056

Exchange Rate Fluctuations 1056 Hedging With Forward Contracts 1058 Cash-and-Carry and the Pricing of Currency Forwards 1059 Hedging With Options 1063 Global Financial Crisis: Arbitrage in Currency Markets? 1064

30.4 INTEREST RATE RISK 1068

Interest Rate Risk Measurement: Duration 1068 Duration-Based Hedging 1070

The Savings and Loan Crisis 1073 Swap-Based Hedging 1074

SUMMARY 1078 KEY TERMS 1080 PROBLEMS 1080

Chapter 31 International Corporate Finance 1087

31.1 INTERNATIONALLY INTEGRATED CAPITAL MARKETS 1088

31.2 VALUATION OF FOREIGN CURRENCY CASH FLOWS 1090

WACC Valuation Method in Domestic Currency 1090 Using the Law of One Price as a Robustness Check 1093

31.3 VALUATION AND INTERNATIONAL TAXATION 1094

Single Foreign Project With Immediate Repatriation of Earnings 1094 Multiple Foreign Projects and Deferral of Earnings Repatriation 1095

31.4 INTERNATIONALLY SEGMENTED CAPITAL MARKETS 1096

Differential Access to Markets 1096 Macro-Level Distortions 1097 Implications 1098

31.5 CAPITAL BUDGETING WITH EXCHANGE RISK 1099

Interview With Bill Barrett 1100

SUMMARY 1103 KEY TERMS 1103 PROBLEMS 1104 For the Data Case that accompanies this chapter, go to MyLab Finance.

GLOSSARY G-I INDEX I-I CREDITS C-I

Preface

Approach

The first Canadian edition of this text was written just as the financial crisis of 2008–2009 was unfolding. That financial crisis, and the continuing crises that followed, reinforced the need to understand finance to ensure that good financial decisions are made. As we said in the first edition, understanding finance is important and is the purpose of this book:

In our over 60 years of combined teaching experience, we have found that leaving out core material deemed "too hard" actually makes the subject matter less accessible. The core concepts in finance are simple and intuitive. What makes the subject challenging is that it is often difficult for a novice to distinguish between these core ideas and other intuitively appealing approaches that, if used in financial decision making, will lead to incorrect decisions. De-emphasizing the core concepts that underlie finance strips students of the essential intellectual tools they need to differentiate between good and bad decision making. Therefore, our primary motivation for writing this book was to equip students with a solid grounding in the core financial concepts and tools needed to make good decisions.

There is little doubt that one of the most important contributing factors to the 2008–2009 financial crisis was that many practitioners who should have known better did not understand, or chose to ignore, the core concepts that underlie finance in general (and the pedagogy in this book in particular), leading them to make many very bad decisions.

We present corporate finance as an application of a set of simple, powerful ideas. At the heart is the principle of the absence of arbitrage opportunities, or Law of One Price: In life, you don't get something for nothing. This simple concept is a powerful and important tool in financial decision making. By relying on it, and the other core principles in this book, financial decision makers can avoid the bad decisions brought to light by the financial crisis. We use the Law of One Price as a compass; it keeps financial decision makers on the right track and is the backbone of the entire book. We introduce the Law of One Price concept as the basis for net present value and the time value of money in Chapter 3, *Arbitrage and Financial Decision Making*. In the opening of each part, and as pertinent throughout the remaining chapters, we relate major concepts to the Law of One Price, creating a framework to ground the student and connect theory to practice.

Canadian Content and Context

A Canadian text should reflect Canadian realities and show how they fit into the bigger picture. The Canadian tax system, for example, differs significantly from that of the United States regarding dividends, capital gains, capital cost allowance, leasing, and foreign subsidiary income and its taxation in the parent company. We use the relevant Canadian tax code to make the examples more realistic to students and to give them exposure to how Canadian taxation works. There are many institutional and market differences between Canada and the United States. We have incorporated information on both countries' institutions and markets and often include comparisons with other countries. We feel it is important that students understand Canada's relative position on a number of issues related to markets, the financial crisis, corporate governance, and corporate finance. To this end, we have selected Canadian examples, when appropriate, for use in the text. Many of the companies we use as examples are familiar to Canadian students—they are companies that have had interesting successes or failures. We feel that, in addition to learning corporate finance, students should have familiarity with Canadian business and its rich history.

What's New

We have updated all text discussions and figures, tables, and facts to accurately reflect developments in the field in the last three years. Given the success of the first four editions, we focused substantive changes on areas where there was clear evidence that such change would be beneficial. Specific highlights include the following:

- Chapter 1 has been renamed from *The Corporation* to *The Corporation and Financial Mar*kets as financial markets have taken a larger role in the chapter. Several enhancements have been made, including additional discussion of the firm and society to complement the discussion of stakeholder satisfaction, corporate social responsibility, and how these connect to the goal of shareholder wealth maximization. The section on stock markets has been expanded to include dark pools and added discussion on limit orders and high-frequency traders. A new section on fintech has also been added. While students may think fintech is a new phenomenon, we highlight how the Toronto Stock Exchange was a fintech pioneer in 1977 when it introduced the first fully automated trading system and how that system was adopted around the world by many other exchanges. Reflective of these changes, four new end-of-chapter problems have been added. Some professors like to dig into the details of taxation as it relates to different business forms and investor accounts, so we improved the accessibility of the online appendix that addresses types of payouts of the different business forms and the type of investor account into which the payouts flow. This tax appendix is quite detailed and reflects the latest Canada Revenue Agency rules.
- In Part 2, *Tools* (Chapters 3, 4, and 5), we updated data and discussions related to the material on arbitrage, financial decision making, time value, and interest rates. The section "Using Primitive Securities to Solve for a Security's Price" in the online appendix for Chapter 3 has been revised so that it may be read independently of the prior section. A new data case was added to Chapter 3 examining arbitrage strategies in the context of bitcoin. While the use of financial functions is still shown in the context of Excel, better references to the financial calculator appendix of Chapter 4 are also now included within the body of the text.
- Part 3, *Basic Valuation* (Chapters 6 to 9), has been updated and several new features have been added. In Chapter 6, *Valuing Bonds*, we added a new online case study on the Greek default and debt restructuring. Chapter 7, *Valuing Stocks*, includes a new box on cryptocurrencies and price bubbles, and an enhancement of the introduction to free cash flow. In Chapters 8 and 9, we provide references to Canadian studies by Kent Baker, Shantanu Dutta, and Samir Saadi that shed light on the use of different investment decision rules and risk analysis techniques. When discussing project externalities in Chapter 9, we add a formal definition for complementary products and show how this can be a positive externality.
- Part 4, *Risk and Return* (Chapters 10 to 13), has many revisions including an updated Nobel Prize box, revised end-of-chapter problems and solutions, and an additional

Data Case. We included discussion of a global pandemic as a systematic risk in Chapter 10. A comprehensive interview with a pension-fund manager, Jeff Norton, is added in Chapter 11 and gives great insight into the market portfolio for Canadian investors and the tradeoffs between investing in equities and alternative assets and to what extent Canadian versus foreign investments should be included in the risky part of an investor's portfolio. Our discussion in Chapter 12 of the market risk premium now allows for the fact that the risk premium can change depending on the level of risk aversion among investors; this concept is related to the potentially higher level of risk aversion during the COVID-19 virus pandemic. Chapter 13 has updated coverage to reflect recent developments in asset pricing and behavioural finance, and a new section on smart beta was added.

- Part 5, *Options* (Chapters 14 to 16), has several updates including a major revision to the presentation of put–call parity for dividend paying stocks in Chapter 14. In Chapter 15, the figure showing the VIX Index through time has been updated to show the record high implied volatility (surpassing the global financial crisis) reached early on in the COVID-19 pandemic. In Chapter 16, where real options are discussed, we include a reference to another Canadian study by Baker, Dutta, and Saadi that indicates the use of real options analysis by managers.
- Part 6, *Capital Structure and Dividend Policy* (Chapters 17 to 20) incorporates various updates including revised current tax information across Canadian provinces/ territories for corporate and personal taxes (in Chapter 18), a new Data Case for Chapter 20, revised information on ex-dividend dates and correspondingly revised end-of-chapter problems in Chapter 20.
- In Part 8, *Long-Term Financing* (Chapters 23 to 25), we improved the explanations in the Global Financial Crisis boxes and updated the material to reflect the unfolding COVID-19 pandemic (current at the time of writing). In addition, a new example on mitigating debt overhang was added to Chapter 25.
- In Part 9, *Short-Term Financing* (Chapters 26 and 27), Chapter 26, *Working Capital Management*, now includes an enhanced discussion of inventory management with references to just-in-time management and the occurrence of stock-outs during the COVID-19 pandemic. We have updated and added more detailed information on Canadian tax law with respect to foreign income and contrasts between the Canadian and U.S. tax laws, which differ from each other significantly.
- In Part 10, Special Topics (Chapters 28 to 31), Chapter 29, Corporate Governance, includes several new or revised elements. A new box on celebrity boards and their effectiveness in monitoring was added. Updated and expanded discussion on say-on-pay votes, the Dodd-Frank Act, and Canadian requirements was incorporated. A new subsection on how activist funds can influence managers to adopt better corporate strategies was added and discussion on whether cross-ownership by mutual funds raises anti-competitive concerns was included. Finally, two new end-of-chapter questions were added.

Part-by-Part Overview

Parts 1 and 2 lay the foundation for our study of corporate finance. Chapter 1 introduces the corporation and other business forms. An expanded discussion on taxation of business forms for Canadian investors is found in the online appendix to Chapter 1. We also examine the roles of the financial manager and financial markets, as well as conflicts surrounding ownership and control of corporations. Chapter 2 reviews basic corporate accounting principles and financial statements. It includes ratios and ratio analysis and the DuPont identity.

Part 2 presents the basic tools that are the cornerstones of corporate finance. As we have already pointed out, Chapter 3 introduces the Law of One Price and net present value as the basis of the unifying framework that will guide the student through the course. A brief introduction to risk is included so students begin to understand how risk affects asset pricing. An appendix is available online for instructors who want to get into the mathematics of replicating portfolios or want to introduce primitive securities for valuing other securities. Chapter 4 introduces the time value of money and describes methods for estimating the timing of cash flows and computing the net present value of various types of cash flow patterns. An online appendix on using a financial calculator has been provided for this chapter. Chapter 5, *Interest Rates*, provides an extensive overview of issues that arise in estimating the appropriate discount rate.

Part 3 opens with bond valuation in Chapter 6 and is an excellent way to show a direct application of the time value and interest rate material from Chapters 4 and 5. The appendix to Chapter 6 introduces forward rates and theories of the term structure of interest rates. Chapter 7 includes stock valuation and material on market efficiency. It is another good application of the time value material from Chapter 4 and the market efficiency section reinforces the separation principles from Chapter 3. Chapter 8 begins the coverage on capital budgeting and we present and critique alternatives to net present value for evaluating projects. We explain the basics of valuation for capital projects in Chapter 9 and provide a clear and systematic presentation of the difference between earnings and free cash flow and give a solid introduction to Canadian tax effects from capital cost allowance (CCA).

The flexible structure of Part 4 allows professors to tailor coverage of risk and return to their needs—be it for a theory- or practice-heavy approach. Chapter 10, *Capital Markets and the Pricing of Risk*, provides the keys to understanding risk and return. The chapter also explains the distinction between diversifiable and systematic risk. After this comprehensive yet succinct treatment, professors may choose to continue to the theory coverage, now centralized in Chapter 11, *Optimal Portfolio Choice and the Capital Asset Pricing Model*, which presents the CAPM and examines the details of mean–variance portfolio optimization. Alternatively, professors can proceed directly to Chapter 12, *Estimating the Cost of Capital*, which presents a practical discussion of the cost of capital. Chapter 13 examines the role of behavioural finance and ties investor behaviour to the topic of market efficiency and alternative models of risk and return. Some professors may want to supplement the market efficiency material in Chapter 7 with Sections 13.1 to 13.6.

Part 5 focuses on the role of options in investing and financing decisions. Chapter 14 introduces financial options, their payoffs and profits, and put–call parity. Chapter 15 presents commonly used techniques for pricing options. Chapter 16 highlights the role of real options in capital budgeting and features a section on ordering multi-stage investments.

Part 6 addresses how a firm should raise the funds it needs to undertake its investments and the firm's resulting capital structure. We focus on examining how the choice of capital structure affects the value of the firm in a perfect world in Chapter 17, and with frictions such as taxes and agency issues in Chapters 18 and 19. Chapter 19 features coverage of the asset substitution problem and debt overhang and relates these items to options concepts covered in Chapter 14. We focus on payout policy in Chapter 20.

In Part 7, we return to the capital budgeting decision with the complexities of the real world. Chapter 21 introduces the three main methods for capital budgeting with

leverage and market imperfections: the weighted average cost of capital (*WACC*) method, the adjusted present value (*APV*) method, and the flow-to-equity (FTE) method. We present these traditionally difficult but important ideas by emphasizing the underlying assumptions and core principles behind them, moving through progressively more complex ideas. This organization allows professors to delve as deeply into these techniques as is appropriate for their needs. Chapter 22 presents a capstone case for the first six parts of the book that applies the techniques developed up to this point to build a valuation model for a firm, Ideko Corp., using Excel.

In Part 8, we explain the institutional details associated with alternative long-term financing sources. Chapter 23 describes the process a company goes through when it raises equity capital. In Chapter 24, we review how firms can use the debt markets to raise capital and the role of asset-backed securities, collateralized debt obligations, and mortgage-backed securities in the financial crisis of 2008–2009. Chapter 25 introduces leasing as an alternative and in the lease analysis treats the CCA tax shields in a manner consistent with their presentation in Chapter 9.

In Part 9, we turn to the details of running the financial side of a corporation on a day-to-day basis. In Chapter 26, we discuss how firms manage their working capital. In Chapter 27, we explain how firms manage their short-term cash needs.

Part 10 addresses special topics. Chapter 28 discusses mergers and acquisitions, and Chapter 29 provides an overview of corporate governance. In Chapter 30, we consider corporations' use of insurance and financial derivatives to manage risk. We compare and contrast the different risk management techniques and present several new examples on practical risk management. Chapter 31 introduces the issues a firm faces when making a foreign investment and addresses the valuation of foreign projects and the tax effects on the Canadian parent company.

Customize Your Approach

Corporate Finance offers coverage of the major topical areas for introductory-level MBA students, as well as the depth required in a reference textbook for upper-level courses. Most professors customize their classes by selecting a subset of chapters reflecting the subject matter they consider most important. We designed this book from the outset with this need for flexibility in mind. Parts 2 through 6 are the core chapters in the book. We envision that most MBA programs will cover this material—yet even within these core chapters instructors can pick and choose what they wish to cover. Some possible approaches include:

- Single-quarter course: Cover Chapters 1 and 3–12. If time allows, or if students are previously familiar with the time value of money, add Chapters 17–19.
- Semester-long course: Incorporate chapters from Part 5, *Options*, and Part 10, *Special Topics*, as desired.
- Single mini-semester: Assign Chapters 1, 3–10, 17, and 18 if time allows.

Features

Teaching Students to Think Finance

With consistent presentation and an innovative set of learning aids, *Corporate Finance*, Fifth Canadian Edition, simultaneously meets the needs of future managers in both financial and non-financial roles. This textbook truly shows every student how to "think finance."

Bridging Theory and Practice

The Law of One Price framework reflects the modern idea that the absence of arbitrage is the unifying concept of valuation. This critical insight is introduced in Chapter 3, revisited in each Part Opener, and integrated throughout the text—motivating all major concepts and connecting theory to practice.

To be successful, students need to master the core concepts and learn to identify and solve problems that today's practitioners face.

- Worked Examples accompany every important concept using a step-by-step procedure that illustrates both the Problem and its Solution. Clear labels make them easy to find for help with homework or studying.
- **Common Mistake boxes** alert students to frequently made mistakes stemming from misunderstanding core concepts and calculations, as well as mistakes made in practice.
- **Global Financial Crisis boxes** reflect the reality of recent financial crises and the ongoing sovereign debt crisis, noting lessons learned.

Applications That Reflect Real Practice

Corporate Finance, Fifth Canadian Edition, features actual companies and leaders in the field.

- **Interviews** with notable practitioners highlight leaders in the field and address the effects of the financial crisis.
- **General Interest boxes** highlight timely material from financial publications that sheds light on business problems and real-company practices.

Simplified Presentation of Mathematics

One of the hardest parts of learning finance is mastering the jargon, math, and nonstandardized notation. *Corporate Finance*, Fifth Canadian Edition, systematically uses:

- Notation Boxes: Each chapter begins with a Notation box that defines the variables and the acronyms used in the chapter and serves as a "legend" for students' reference.
- Numbered and Labelled Equations: The first time a full equation is given in notation form it is numbered. Key equations are titled and revisited in the chapter summary and the end papers.
- Using Excel Boxes: When appropriate, hands-on instruction for Excel techniques is provided, including screenshots to help guide students.
- **Spreadsheet Tables:** Select tables are available on Pearson MyLab Finance as Excel files, enabling students to change inputs and manipulate the underlying calculations.

Practise Finance to Learn Finance

Working problems is the proven way to cement and demonstrate an understanding of finance.

• **Concept Check questions** at the end of each section enable students to test their understanding and target areas in which they need further review.

• End-of-chapter problems written personally by Jonathan Berk, Peter DeMarzo, and David Stangeland offer instructors the opportunity to assign firstrate materials to students for homework and practice with the confidence that the problems are consistent with the chapter content. Both the problems and solutions, which were also written by the authors, have been class-tested and accuracy checked to ensure quality. Selected end-of-chapter problems are also accompanied by Excel spreadsheets with different icons indicating what the spreadsheets are for, and where they can be found:

Selected end-of-chapter problems are also accompanied by an **Excel Solution** and/or an **Auto-Graded Excel Project**. This is indicated in bold text at the beginning of the question.

- Excel Solutions are available in the Instructor's Solutions Manual.
- Auto-Graded Excel Projects are available on Pearson's MyLab Finance. Using proven, field-tested technology, these new auto-graded Excel Projects allow instructors to seamlessly integrate Excel content into their course.
- **Data Cases** present in-depth scenarios in a business setting with questions designed to guide students' analysis. Many questions involve the use of Internet resources and Excel techniques.

Available in MyLab Finance

Pearson Canada's online resource, MyLab Finance, offers instructors and students all of the resources in one place. With MyLab Finance, you will be able to enliven your lectures with a variety of materials. Your students will be able to prepare and perform better on assignments and exams with customized study plans. MyLab Finance is available to instructors by going to pearsonmylabandmastering.com and following the instructions on the opening screen. Students receive access to MyLab Finance when they purchase their new text.

- **Pearson eText.** The Pearson eText gives students access to their textbook anytime, anywhere. In addition to note taking, highlighting, and bookmarking, the Pearson eText offers interactive and sharing features. Instructors can share their comments or highlights, and students can add their own, creating a tight community of learners within the class.
- Auto-graded Excel Projects. Using proven, field-tested technology, auto-graded Excel Projects allow instructors to seamlessly integrate Excel content into their course without having to manually grade spreadsheets. Students have the opportunity to practise important finance skills in Microsoft Excel, helping them to master key concepts and gain proficiency with Excel. Students simply download a spreadsheet, work live on a finance problem in Excel, and then upload that file back into MyLab Finance, where they receive reports on their work that provide personalized, detailed feedback to pinpoint where they went wrong on any step of the problem. These reports generate within minutes of submission.
- Question Help. MyLab Finance homework and practice questions are correlated to the textbook, and generate algorithmically to give students unlimited opportunity for mastery of concepts. If students get stuck, Learning Aids including Help Me Solve This, View an Example, eText Pages, and a Financial Calculator walk them through the problem and identify helpful info in the text, giving them assistance when they need it most.

- Financial Calculator. Students have access to a fully functional financial calculator inside MyLab Finance and a financial calculator app that they can download to their iPhone[®], iPad[®], or Android device.
- Video Series. Conceptual videos on several topics that can be challenging for students to grasp, including Default Risk, Market Efficiency, Diversification, Mutual Fund Performance, and more are available for instructors to assign in the assignment manager, or for student self-study in the multimedia library.
- **Personalized Learning.** Not every student learns the same way or at the same rate. With the growing need for acceleration through many courses, it's more important than ever to meet students where they learn. Personalized learning in MyLab Finance gives you the flexibility to incorporate the approach that best suits your course and your students.
 - The Study Plan acts as a tutor, providing personalized recommendations for each of your students based on their ability to master the learning objectives in your course. This allows students to focus their study time by pinpointing the precise areas they need to review, and allowing them to use customized practice and learning aids—such as videos, eText, tutorials, and more—to get them back on track. Using the report available in the Gradebook, you can then tailor course lectures to prioritize the content where students need the most support—offering you better insight into classroom and individual performance.
 - Dynamic Study Modules help students study effectively on their own by continuously assessing their activity and performance in real time. Here's how it works: students complete a set of questions with a unique answer format that also asks them to indicate their confidence level. Questions repeat until the student can answer them all correctly and confidently. Once completed, Dynamic Study Modules explain the concept using materials from the text. These are available as graded assignments prior to class, and accessible on smartphones, tablets, and computers. NEW! Instructors can now remove questions from Dynamic Study Modules to better fit their course.
- **Reporting Dashboard.** View, analyze, and report learning outcomes clearly and easily, and get the information you need to keep your students on track throughout the course, with the new Reporting Dashboard. Available via the Gradebook and fully mobile-ready, the Reporting Dashboard presents student performance data at the class, section, and program levels in an accessible, visual manner.
- Easily scalable and shareable content. MyLab Finance enables you to manage multiple class sections, and lets other instructors copy your settings so a standardized syllabus can be maintained across your department. Should you want to use the same MyLab Finance course next semester, with the same customized settings, you can copy your existing course exactly—and even share it with other faculty members.

Learning Solutions Managers. Pearson's Learning Solutions Managers work with faculty and campus course designers to ensure that Pearson technology products, assessment tools, and online course materials are tailored to meet your specific needs. This highly qualified team is dedicated to helping schools take full advantage of a wide range of educational resources by assisting in the integration of a variety of instructional materials and media formats. Your local Pearson Canada sales representative can provide you with more details on this service program.

Acknowledgments

Now that we have explained what is in this book, we can turn to thanking the people who made it happen. As any textbook writer will tell you, you cannot write a textbook of this scope without a substantial amount of help. First, we thank Amie Plourde, editorial director, and Keara Emmett, executive portfolio manager, for their vision of a high-quality corporate finance text for the Canadian market which continues to inspire our writing. Kamilah Reid-Burrell's knowledge, experience, leadership, and patience kept the various aspects of the project moving along smoothly. Toni Chahley needs special thanks for her hard work, encouragement, and understanding in her role as senior developmental editor-she is a true pleasure to work with. Her focus on getting the chapters written and moved through the developmental process was amazing. We also thank Sarah Gallagher and Jessica Hellen, as project managers, and Suzanne Simpson Millar, as production editor, who managed the production stages of the book with skill. Laurel Sparrow provided excellent copy editing, and we thank her for making the chapters more readable and grammatical. Therese Trainor, the technical checker, also gets our thanks for her keen eye to detail and the ability to catch and correct any error before the final printing. We are also thankful to Nicole Mellow for her skillful oversight of the Pearson MyLab Finance project—a formidable undertaking in its own right. Of course, we also thank Darcey Pepper for leading the successful marketing of the text in the Canadian market. Finally, we would like to thank our MyLab Finance content developmental author, Therese Trainor. Therese also undertook the task of technical checking the entire book as well as its online files—for this we owe many thanks.

Updating a textbook like ours requires a lot of painstaking work, and there are many who have provided insights and input along the way. We would especially like to call out Jared Stanfield for his important contributions and suggestions throughout. We are also appreciative of Marlene Bellamy's work conducting the lively interviews that provide a critically important perspective, and to the interviewees who graciously provided their time and insights.

Of course, this fifth edition text is built upon the shoulders of the first four, and we have many to thank for helping us make those early versions a reality. We remain forever grateful for Jennifer Koski's critical insights, belief in this project, and tireless effort, all of which were critical to the first edition. Many of the later, non-core chapters required specific detailed knowledge. Nigel Barradale, Reid Click, Jarrad Harford, and Marianne Plunkert ensured that this knowledge was effectively communicated. Joseph Vu and Vance P. Lesseig contributed their talents to the Concept Check questions and Data Cases, respectively.

Mark Rubinstein inspired us with his passion to get the history of finance right by correctly attributing the important ideas to the people who first enunciated them. Inspiration is one thing; actually undertaking the task is another. His book, *A History of the Theory of Investments: My Annotated Bibliography*, was indispensable—it provided the only available reference of the history of finance. As will be obvious to any reader, we have used it extensively in this text and we, as well as the profession as a whole, owe him a debt of gratitude for taking the time to write it all down.

We could not have written this text if we were not once ourselves students of finance. As any student knows, the key to success is having a great teacher. In our case we are lucky to have been taught and advised by the people who helped create modern finance: Ken Arrow, Darrell Duffie, Mordecai Kurz, Randall Morck, Richard Roll, and Stephen Ross. It was from them that we learned the importance of the core principles of finance, including the Law of One Price, on which this book is based. The learning process does not end at graduation and like most people we have had especially influential colleagues and mentors from which we learned a great deal during our careers and we would like to recognize them explicitly here: Mike Fishman, Richard Green, Vasant Naik, Art Raviv, Mark Rubinstein, Joe Williams, and Jeff Zwiebel. We continue to learn from all of our colleagues and we are grateful to all of them. Finally, we would like to thank those with whom we have taught finance classes over the years: Anat Admati, Jerrod Falk, Ming Huang, Gady Jacoby, Dirk Jenter, Robert Korajczyk, Paul Pfleiderer, Sergio Rebelo, Richard Stanton, and Raman Uppal. Their ideas and teaching strategies have without a doubt influenced our own sense of pedagogy and found their way into this text.

Jonathan Berk Peter DeMarzo David Stangeland

Contributors

The original U.S. editions of this text involved the contributions of over 200 manuscript reviewers, class testers, and focus group participants. We strove to incorporate every contributor's input and are truly grateful for the time each individual took to provide comments and suggestions. Their work helped to prepare the strong foundation on which the Canadian editions are built.

We also owe a great debt of thanks to the discerning and conscientious reviewers of the manuscript, whose names are listed below.

Fifth Canadian Edition

Paul Calluzzo, *Queen's University* Tanya Kirsch, *University of Toronto, Mississauga* Sujata Madan, *McGill University*

Fourth Canadian Edition

Lobna Bouslimi, Concordia University Tom Cottrell, University of Calgary Anna Dodonova, University of Ottawa Isaac Otchere, Carleton University Eloisa Perez, MacEwan University Mikhail Simutin, University of Toronto Ken Vetzal, University of Waterloo Wei Wang, Queen's University

Third Canadian Edition

Vadim di Pietro, McGill University Alfred Lehar, University of Calgary Andras Marosi, University of Alberta Andrey Pavlov, Simon Fraser University Blake Phillips, University of Waterloo Gabriel J. Power, Laval University Julie Slater, Concordia University Jun Zhou, Dalhousie University

About the Authors



Peter DeMarzo and Jonathan Berk

JONATHAN BERK is the A.P. Giannini Professor of Finance at the Graduate School of Business, Stanford University and is a research associate at the National Bureau of Economic Research. Before coming to Stanford, he was the Sylvan Coleman Professor of Finance at Haas School of Business at the University of California, Berkeley. Prior to earning his Ph.D., he worked as an associate at Goldman Sachs (where his education in finance really began).

Professor Berk's research interests in finance include corporate valuation, capital structure, mutual funds, asset pricing, experimental economics, and labour economics. His work has won a number of research awards including the Stephen A. Ross Prize in Financial Economics, TIAA-CREF Paul A. Samuelson Award, the Smith Breeden Prize, Best Paper of the Year in *The Review of Financial Studies*, and the FAME Research Prize. His paper, "A Critique of Size-Related Anomalies," was selected as one of the two best papers ever published in *The Review of Financial Studies*. In recognition of his influence on the practice of finance he has received the Bernstein-Fabozzi/Jacobs Levy Award, the Graham and Dodd Award of Excellence, and the Roger F. Murray Prize. He served two terms as an associate editor of the *Journal of Finance*, and a term as a director of the American Finance Association, the Western Finance Association, and academic director of the Financial Management Association and a member of the advisory board of the *Review of Finance* and the *Journal of Portfolio Management*.

Born in Johannesburg, South Africa, Professor Berk has two daughters, and is an avid skier and biker.

PETER DEMARZO is the Staehelin Family Professor of Finance at the Graduate School of Business, Stanford University. He is the current president of the American Finance Association and a research associate at the National Bureau of Economic Research. He teaches MBA and Ph.D. courses in corporate finance and financial modelling. In addition to his experience at the Stanford Graduate School of Business, Professor DeMarzo has taught at the Haas School of Business and the Kellogg Graduate School of Management, and he was a national fellow at the Hoover Institution.

Professor DeMarzo received the Sloan Teaching Excellence Award at Stanford and the Earl F. Cheit Outstanding Teaching Award at U.C. Berkeley. Professor DeMarzo has served as an associate editor for *The Review of Financial Studies, Financial Management,* and the *B.E. Journals in Economic Analysis and Policy,* as well as vice president and director of the American Finance Association. He has also served as vice president and president of the Western Finance Association. Professor DeMarzo's research is in corporate finance, asset securitization, and contracting, as well as market structure and regulation. His recent work has examined issues of the optimal design of contracts and securities, leverage dynamics and the role of bank capital regulation, and the influence of information asymmetries on stock prices and corporate investment. He has also received numerous awards including the Western Finance Association Corporate Finance Best-Paper Award, the Charles River Associates Best-Paper Award, and the Barclays Global Investors/Michael Brennan Best-Paper of the Year Award from *The Review of Financial Studies*.

Professor DeMarzo was born in Whitestone, New York, and is married with three boys. He and his family enjoy hiking, biking, and skiing.

DAVID STANGELAND, Ph.D., BComm (Distinction), CPA, CMA, did his undergraduate and graduate university education at the University of Alberta in Edmonton. In 1991, he moved to Winnipeg where he joined the Accounting and Finance Department in the I.H. Asper School of Business at the University of Manitoba. Dr. Stangeland is a professor of finance, was head of the Department of Accounting and Finance for two terms, was acting head of the Department of Economics for two years, was the associate dean of the I.H. Asper School of Business responsible for undergraduate and MBA programs, international exchange, and faculty administration, was department head again, and is currently associate dean for professional programs (MBA, Master of Finance, Master of Supply Chain Management, and Master of Business Analytics).

Professor Stangeland teaches finance courses at the University of Manitoba and in the Canadian Executive MBA program at the Warsaw School of Economics in Poland. His teaching has spanned undergraduate, MBA, and Ph.D. courses in corporate finance, investment banking, and international finance.

Professor Stangeland's research interests are in the areas of corporate governance, corporate control, and corporate finance. His work is well cited and has been published in several journals including the *Journal of Financial and Quantitative Analysis*, the *Journal of Banking & Finance*, the *Journal of Corporate Finance, Financial Management*, the *Stanford Journal of Law, Business, & Finance*, and numerous others.

Dr. Stangeland served on the national board of directors of CMA Canada and he chaired CMA Canada's pension committee. He was a member of the board of trustees for the University of Manitoba pension plans and is a member of the pension committees for the University of Manitoba. He is a member of the investment committees for the University of Manitoba pension plans and former member of the investment committee for Manitoba's Teachers' Retirement Allowances Fund. He also served on the independent review committees for two mutual fund companies. Professor Stangeland is a two-time recipient of the CMA Canada Academic Merit Award for Teaching and Research, a four-time winner of the University of Manitoba Teaching Services Award, and a recipient of the Associates Award for Research.

Professor Stangeland was born and raised in Edmonton, Alberta. He and his partner have a great appreciation for the outdoors, especially running, cycling, hiking, and skiing and, in the winter, travelling to warmer climates. Their go-to destination of choice is Puerto Vallarta, Mexico; they enjoy spending time at their condo there.



David Stangeland

COMMON SYMBOLS AND NOTATION

A	market value of assets, premerger total value of acquirer	n	date of the last cash flow in a stream of cash flows, terminal date or forecast	
APR	annual percentage rate		horizon, notational principal of a swap	
В	risk-free investment in the replicating		contract	
	portfolio	N_i	number of shares outstanding of	
С	cash flow, call option price		security i	
CapEx	capital expenditures	NPER	annuity spreadsheet notation for the	
CCA, CCA_t	capital cost allowance, capital cost allowance claimed in tax-year <i>t</i>		cash flow	
$Corr(R_i, R_i)$	correlation between returns of i and j	NPV <i>NWC</i> t P	net present value	
$Cov(R_i, R_i)$	covariance between returns of i and j		net working capital in year <i>t</i>	
CPN	coupon payment on a bond		initial price of a bond, initial principal or	
D	market value of debt		deposit, or equivalent present value, put	
d	debt-to-value ratio	D		
d	CCA rate	Γ_i	price of security?	
Div.	dividend paid on date t	P/E	price-earnings ratio	
dis	discount from face value	PMI	annuity spreadsheet notation for cash flow	
Ε	market value of equity	PV	present value; annuity spreadsheet	
EAR	effective annual rate	0	dividend vield	
EBIT	earnings before interest and taxes	9	risk-peutral probability	
EBITDA	earnings before interest, taxes.	P	interest rate discount rate cost of	
	depreciation, and amortization	/	capital projected cost of capital cost of	
EPS_t	earnings per share on date <i>t</i>		capital of an investment opportunity	
$E[R_i]$	expected return of security <i>i</i>	R_i	return of security <i>i</i>	
F, F_T	one-year and T-year forward	R_{mkt}	return of the market portfolio	
	exchange rate	R_P	return on portfolio P	
FCF_t	free cash flow in year <i>t</i>	RATE	annuity spreadsheet notation for	
FV_n	future value, face value of a bond,		interest rate	
	on date <i>n</i>	r_E, r_D	equity and debt costs of capital	
g	expected dividend growth rate,	r_{f}	risk-free interest rate	
	growth rate	r_i	required return or cost of capital of	
Ι	initial investment or initial capital		security i	
-	committed to the project	r_U	unlevered cost of capital	
Int _t	interest expense, interest expense on	r _{wacc}	weighted average cost of capital	
תחז	date 7	S	stock price, spot exchange rate, value of	
IKK	internal rate of return		all synergies	
K	strike price		the price of an asset sold at the beginning	
k	interest coverage ratio, number of		of tax-year $t + 1$	
T	compounding periods per year	$SD(R_i)$	standard deviation (volatility) of return	
	lease payment, market value of liabilities		of security <i>i</i>	
In MLZ	natural logarithm	Т	option expiration date, maturity date,	
MV_i	total market capitalization of security i		market value of target	